

## Alpine Electronics of UK Limited - Tax Strategy

This tax strategy has been prepared in accordance with requirements detailed at paragraph 19(2) Schedule 19 Finance Act 2016. This statement is applicable to the tax strategy of Alpine Electronics of UK Limited in the United Kingdom for the financial year ending 31 March 2018.

### Introduction

Alpine is one of the world's leading manufacturers of on-board information systems and equipment as a member of the Alps Group led by Alpine's parent company, Alps Electric Co.,Ltd. In the UK Alpine Electronics of UK Limited operates as a distributor of Mobile Media Systems comprising of mainly car audio equipment, navigation systems and multimedia products.

Our tax strategy, as set out by the Board of Directors and summarised below, is founded on our core corporate values as defined globally by the Alpine Group. These include commitment to integrity to ensure efficient, sound and transparent management together with a commitment to thorough compliance with respect to laws, societal norms, and ethics.

### Tax planning

We have a low tolerance to tax risk and seek to comply with all tax legislation and the spirit of the law, both in the UK and globally. We are committed to ensuring that our tax strategy is aligned with business and commercial strategy and that tax planning opportunities are evaluated within clear risk parameters and reflect the group's existing internal governance and compliance policies.

External tax advisers are employed to provide assistance with regard to certain tax matters and would consult with HM Revenue and Customs where appropriate to obtain certainty of treatment.

All transactions between group companies are on an arm's length basis in accordance with current OECD principles.

### Relationships with HMRC

We seek to be open and transparent in all dealings with the UK tax authorities and wherever possible have open dialogue with our HMRC Customer Relationship Manager.

The company endeavours to respond timely and completely to requests for information from tax authorities. If any enquiry from HMRC were to arise, the company would endeavour to respond in a timely manner to any requests for information and would work as quickly and collaboratively as possible in order to resolve such matters.

### Approach to risk management and governance

In the UK tax is managed by the company secretary and local finance team who oversee tax risk management, including approval of policies and material tax positions. The team will seek professional advice on tax matters where needed to support the knowledge of the local team.

We have well developed and established internal controls which are fully compliant with both the "J-SOX" financial requirements that govern Alpine headquarters and its affiliates and the UK's Senior Accounting Officer regime of which we were previously within. We report on a quarterly basis to our parent company and hold regular risk management meetings where we monitor our controls to ensure their effectiveness and update where necessary to ensure that tax risk is monitored appropriately. We also undergo internal audits to ensure that the policies and procedures that support our approach are in place, maintained and are followed to ensure strong governance.